04



"The TICC market is in motion.

Consolidators are making their move and private equity is also highly active, both on the buy- and sell-side. Furthermore, we expect significant M&A activity for the remainder of 2024, considering the propositions that are currently in the market and those expected to come."

ARJEN KOSTELIJK
TICC SPECIALIST OAKLINS



MARKET TRENDS

Essential insights

We look at current market dynamics within the international TICC sector along with the trends affecting M&A activity.

M&A ACTIVITY

Relevant transactions

We highlight the TICC deals from January to May 2024 across different subsectors worldwide.

CASE STUDIES

Success stories

Oaklins Italy acted as the buy-side advisor to White Lab in its acquisition of Testing, while Oaklins France acted as the buy-side advisor to CARSO Group in its acquisition of AQCF Group.



At the end of 2023, the TICC market saw the start of an upward trend in the valuation levels of listed TICC companies and global M&A activity. This trend continued into early 2024 and is still ongoing.

While the overall M&A market showed signs of recovery in late 2023, the number of transactions declined by approximately 25% at the beginning of 2024, which can be attributed to ongoing market uncertainties. However, the global TICC market seems to be less affected by this situation and showed significantly more M&A activity during this period. During the period from January to May 2024, the number of transactions in the global TICC market was well above the monthly average of approximately 13 transactions witnessed since January 2020. In particular, the PE-backed consolidators (such as Phenna Group, SOCOTEC, Celnor, Certania, Trescal, Normec, Sansidor, etc.) have been highly active and were responsible for more than 60% of all TICC transactions in LTM to June 2024.

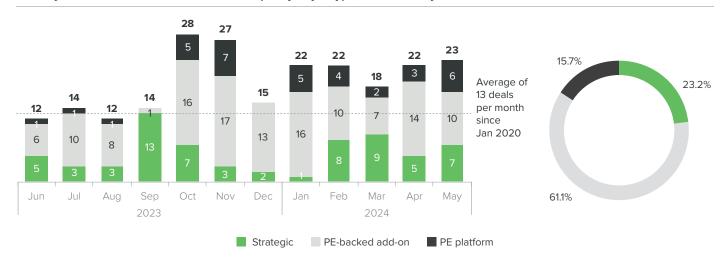
In addition, the valuation levels of listed TICC companies increased from 9.6x to 10.8x EV/EBITDA NTM between late 2023 and May 2024.

One of the PE-backed consolidators that has been particularly active is Certania, a Germany-based provider of testing, inspection, certification and compliance services focusing on food, environmental control and life sciences. This year, Certania has already completed seven acquisitions in the TICC sector: Triskelion, a Netherlands-based provider of testing and quality assurance services for the food, chemistry and pharmaceutical industries; SPC Werkstofflabor, a Germany-based provider of materials testing and damage analysis services for the machinery, vehicle construction, shipbuilding, agricultural technology, reactor construction and steel construction industries; BME Opleidingen, a Netherlands-based provider of training services for the asbestos industry; Relibell, a Germany-based provider of compliance and certification services for the renewable energy industry; MPR China Certification, a Germany-based provider of certification, conformity inspections and product testing services for accessing the markets in China, India, Korea and Japan; Spineserv, a Germanybased provider of mechanical testing

and engineering services for surgical implants, implant biomaterials, surgical instruments and medical products; and TAZ, a Germany-based provider of industrial and materials testing services for the automotive, aviation, traffic engineering and medical industries. To realize further growth, Certania's shareholder Greenpeak Partners, a Germany-based private equity firm, closed a continuation fund for Certania in April 2024.

One of the subsectors where we are seeing a lot of M&A activity is TICC services related to the safety and health of buildings. Examples of recent such transactions include: the acquisition of ACCEO, a France-based provider of inspection, certification and engineering services focusing on elevators, asbestos and energy efficiency audits, by Sagard; the acquisition of Gorman Jr Fire Alarm, a US-based provider of buildingrelated fire safety compliance services, by SOCOTEC; and the acquisition of HumbleBuildings, a Netherlands-based provider of building-related inspection services including EPC inspections, surface measurements, fire safety inspections and electrical installation inspections, by Sansidor. Below, we provide details of additional transactions closed between January and May 2024.

Monthly number of deals in the TICC sector split by buyer type, in LTM to May 2024

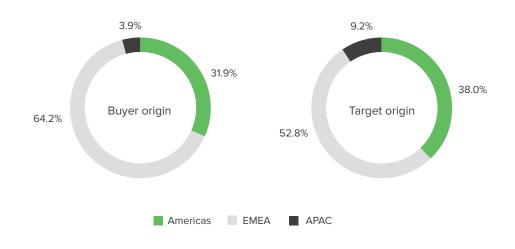


Acquisitions as buyer

PHENNA GROUP	SOCOTEC	O Celnor	SETAN S	Alliance	Trescal	Normec	SANSIDOR	eurofins	(3)
14	11	10	9	8	7	7	6	5	5

Source: Oaklins analysis

Geographical distribution of buyers and targets, in LTM to May 2024



Source: Oaklins analysis

Overview of relevant transactions

An overview of TICC transactions between January and May 2024

1. FOOD AND ENVIRONMENTAL

- In May 2024, SOCOTEC, a
 France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, acquired MOS Grondmechanica, a Netherlands-based provider of ground testing and inspection services for the geotechnical engineering, geohydrology and geomonitoring industries, for an undisclosed amount
- In May 2024, Alliance Technical Group, a US-based provider of source testing, emissions monitoring and analytical services, acquired RSB Environmental, a US-based provider of environmental compliance and consultancy services for a wide range of industries, for an undisclosed amount
- In May 2024, Phenna Group, a
 UK-based provider of testing,
 inspection, certification and compliance
 services for a wide range of industries,
 acquired NLG Ecology, a UK-based
 provider of ecological surveying
 services for a wide range of industries,
 for an undisclosed amount
- In April 2024, AllClear Underground Solutions, a US-based provider of underground water infrastructure inspection services, acquired Metals & Materials Engineers, a US-based provider of sewer and stormwater systems inspection services, for an undisclosed amount
- In April 2024, Greenpeak Partners,

 a Germany-based private equity firm,
 closed a continuation fund led by
 HarbourVest Partners for Certania,
 a Germany-based provider of
 testing, inspection, certification and
 compliance services focusing on food,
 environmental control and life sciences
- In March 2024, ALS, an Australiabased provider of testing services for the environmental, equipment reliability, food & beverage, mining

- & commodities, personal care and pharmaceutical industries, acquired **Wessling**, a Germany-based provider of laboratory testing services for the environmental industry, for an undisclosed amount
- In March 2024, ALS, an Australia-based provider of testing services for the environmental, equipment reliability, food & beverage, mining & commodities, personal care and pharmaceutical industries, acquired York Analytical Laboratories, a US-based provider of laboratory water testing services for the environmental and food industry, for an undisclosed amount
- In March 2024, SPL, a US-based provider of compliance and testing services for the environmental and energy industries, acquired DHL Analytical, a US-based provider of environmental laboratory testing services for a wide range of industries, for an undisclosed amount
- In February 2024, CARSO Group,
 a France-based provider of testing
 services for the food, environmental,
 energy, forensics, building safety and
 healthcare industries, acquired AQCF
 Group, a France-based provider of
 laboratory analysis, consulting and
 training services for the agri-food
 industry, for an undisclosed amount
- In February 2024, Certania,

 a Germany-based provider of testing, inspection, certification and compliance services focusing on food, environmental control and life sciences, acquired Triskelion, a Netherlands-based provider of testing and quality assurance services for the food, chemistry and pharmaceutical industries, for an undisclosed amount
- In February 2024, MATtest Site Services, a UK-based provider of construction materials and site testing services for the construction industry, acquired Aitken Laboratories,

- a UK-based provider of site, soil and laboratory testing and inspection services for the construction and infrastructure industries, for an undisclosed amount
- In February 2024, Stonbury, a
 UK-based provider of cleaning and
 maintenance services for the water
 and environmental industries, acquired
 Panton McLeod, a UK-based provider
 of water inspection and cleaning
 services, for an undisclosed amount
- In February 2024, RMA, a US-based provider of technology-enabled testing, inspection and certification services for the construction, chemical and energy industries, acquired Black Eagle Consulting, a US-based provider of geotechnical and construction inspection services for a wide range of industries, for an undisclosed amount
- In January 2024, Celnor, a UK-based provider of testing and inspection services for the geoenvironmental, safety & compliance, built environment and life sciences industries, acquired A F Howland Associates, a UK-based provider of site and soil testing, inspection and surveying for the geotechnical engineering industry, for an undisclosed amount
- In January 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired SP Metrology System, a Thailand-based provider of measurement equipment calibration services for the food & beverage industry, for an undisclosed amount
- In January 2024, Alliance Technical
 Group, a US-based provider of source
 testing, emissions monitoring and
 analytical services, acquired Ortech
 Consulting, a Canada-based provider
 of air, emissions and renewable energy
 testing and compliance services, for an
 undisclosed amount

2. BUILDING, INDUSTRIAL AND PRODUCTS

- In May 2024, Cerberus Capital
 Management, a US-based private equity firm, acquired Calspan

 Systems, a US-based provider of mobility, safety, wind tunnel and engine testing services for the aerospace, defense and automotive industries, for an undisclosed amount
- In May 2024, Satori Capital, a
 US-based private equity firm,
 acquired Automatic Fire Protection,
 a US-based provider of fire alarm
 and extinguisher inspection,
 installation and maintenance services
 for the fire safety industry, for an
 undisclosed amount
- In May 2024, Phenna Group, a
 UK-based provider of testing,
 inspection, certification and
 compliance services for a wide
 range of industries, acquired Cutech
 Quality Solutions, a Singapore-based
 provider of testing, inspection and
 engineering consultancy services for
 the civil, structural and geotechnical
 engineering industries, for an
 undisclosed amount
- In May 2024, Admiral Acquisition, a
 UK-based special purpose acquisition
 company, acquired Acuren Inspection,
 a US-based provider of engineering
 and rope access testing, examination,
 inspection and monitoring services
 for a wide range of industries, for a
 consideration of US\$1.9 billion
- In May 2024, Certania, a Germany-based provider of testing, inspection, certification

- and compliance services focusing on food, environmental control and life sciences, acquired **TAZ**, a Germany-based provider of industrial and materials testing services for the automotive, aviation, traffic engineering and medical industries, for an undisclosed amount
- In May 2024, UL Solutions, a
 US-based provider of testing,
 inspection and certification services for
 a wide range of industries, acquired
 Batterielngenieure, a Germany-based
 provider of electrochemical energy
 storage systems testing, development
 and consultancy services, for an
 undisclosed amount
- In May 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired DA&T, a France-based provider of flow measurement system calibration services for the aviation and transport industries, for an undisclosed amount
- In May 2024, Certigroup, a
 France-based provider of digital trust and business ethics certification services, acquired EuroCompliance, a France-based provider of anti-bribery certification services, for an undisclosed amount
- In May 2024, Phenna Group, a UK-based provider of testing, inspection, certification and compliance services for a wide range of industries, acquired Resolve Group, an Australia-based provider of building-related certification and compliance consulting services for the construction and mining industries, for an undisclosed amount

- In May 2024, Celnor, a UK-based provider of testing and inspection services for the geoenvironmental, safety & compliance, built environment and life sciences industries, acquired Uni-safe Access, a UK-based provider of permanent access equipment testing and maintenance, for an undisclosed amount
- In May 2024, Certania, a Germany-based provider of testing, inspection, certification and compliance services focusing on food, environmental control and life sciences, acquired Spineserv, a Germany-based provider of mechanical testing and engineering services for surgical implants, implant biomaterials, surgical instruments and medical products, for an undisclosed amount
- In May 2024, Compliance Group,

 a UK-based provider of compliance
 services for a wide range of industries,
 acquired Intersafe, a UK-based
 provider of personal protective
 equipment compliance services for
 the safety equipment industry, for an undisclosed amount
- In May 2024, Gallant Capital
 Partners, a US-based private equity
 firm, acquired Fime, a Francebased provider of payment, smart
 mobility and digital identity testing
 and certification services, for an
 undisclosed amount
- In May 2024, Gallant Capital Partners, a US-based private equity firm, acquired the payment testing business of UL Solutions, a US-based provider of testing, inspection and certification services for a wide range of industries, for an undisclosed amount







- In May 2024, Industrial Inspection & Analysis, a US-based provider of inspection and testing services for a wide range of industries, acquired Aerial & Crane Experts, a US-based provider of inspection and certification services for material handling equipment and personnel lifts for the industrial and manufacturing industries, for an undisclosed amount
- In May 2024, the lifting solutions business group of Axel Johnson, a Sweden-based provider of lifting equipment and steel wire rope, and a wide range of related services, acquired Stenhouse Lifting Equipment, an Australia-based provider of lifting and height safety equipment inspection services for the manufacturing industry, for an undisclosed amount
- In May 2024, Bpifrance and Mubadala Investment, a France-based private equity firm and a UAE-based sovereign wealth fund, acquired a minority stake in SOCOTEC, a France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, for an undisclosed amount
- In May 2024, DM Calibration, a UK-based provider of communication and safety equipment calibration services for the defense and telecom industries, acquired Calibration Maintenance & Repair, a UK-based provider of repair and calibration services for vibration control and monitoring equipment for a wide range of industries, for an undisclosed amount
- In May 2024, Sansidor, a Netherlands-based provider of testing, inspection and related services focusing on water safety, infection prevention, boilers, burners, climate control systems, fire safety, air quality and electrical installations, acquired HumbleBuildings, a Netherlands-based provider of building-related inspection services including EPC inspections, surface measurements, fire safety inspections and electrical installation inspections, for an undisclosed amount
- In April 2024, Agathos Management,
 a UK-based private equity firm,
 acquired Plowman Craven, a
 UK-based provider of measurement

- and surveying services for the property, rail and infrastructure industries, for an undisclosed amount
- In April 2024, Certania, a Germany-based provider of testing, inspection, certification and compliance services focusing on food, environmental control and life sciences, acquired MPR China Certification, a Germany-based provider of certification, conformity inspections and product testing services for accessing the markets in China, India, Korea and Japan, for an undisclosed amount
- In April 2024, Normec, a Netherlands-based provider of testing, inspection and certification services for the food, life safety and environmental industries, acquired Offshore Water Management, a Scotland-based provider of water inspection and compliance services for the marine and oil & gas industries, for an undisclosed amount
- In April 2024, SOCOTEC, a France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, acquired Future Tech Consultants of New York, a US-based provider of site testing and inspection services for the construction industry, for an undisclosed amount
- In April 2024, SOCOTEC, a France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, acquired DnA Controlled Inspections, a US-based provider of site testing and inspection services for the construction industry, for an undisclosed amount
- In April 2024, SOCOTEC, a France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, acquired Gorman Jr Fire Alarm Consulting Services, a US-based provider of building-related fire safety compliance services, for an undisclosed amount
- In April 2024, SOCOTEC, a France-based provider of testing, inspection and certification services for the construction, infrastructure and environmental industries, acquired ANDT Inspection, a US-based

- provider of mechanical integrity and non-destructive testing and inspection services for a wide range of industries, for an undisclosed amount
- In April 2024, JF Petroleum Group,
 a US-based provider of distribution,
 maintenance, repair, installation and
 construction services for the petroleum
 industry, acquired GE Goodson
 Service, a US-based provider of
 fuel equipment testing, maintenance,
 repair and compliance services for
 the petroleum industry, for an
 undisclosed amount
- In April 2024, Rockwood Service, a US-based provider of testing and inspection services for the industrial machinery industry, acquired TriQuest NDT, a Canada-based provider of nondestructive testing services for the oil & gas industry, for an undisclosed amount
- In April 2024, Submara, a
 Norway-based provider of diving and marine contracting services, acquired Buskerud Dykkerservice, a
 Norway-based provider of tunnel, gate, shaft, cable and sealine inspection services for the underwater industry, for an undisclosed amount
- In April 2024, Certania, a Germany-based provider of testing, inspection, certification and compliance services focusing on food, environmental control and life sciences, acquired Relibell, a Germany-based provider of compliance and certification services for the renewable energy industry, for an undisclosed amount
- In April 2024, RESA Power, a US-based provider of testing, engineering and maintenance services focusing on electrical power systems, acquired Mountain States Transformer Service, a US-based provider of testing and installation services for transformers and oil processing rigs, for an undisclosed amount
- In April 2024, Sciens Building
 Solutions, a US-based provider of
 fire alarm and security system testing,
 inspection, compliance, maintenance,
 monitoring and installation services,
 acquired Mammoth Fire Protection
 Systems, a US-based provider of fire
 sprinkler system testing and inspection
 services, for an undisclosed amount
- In April 2024, Certania, a Germanybased provider of testing, inspection,

- certification and compliance services focusing on food, environmental control and life sciences, acquired **BME Opleidingen**, a Netherlands-based provider of training services for the asbestos industry, for an undisclosed amount
- In April 2024, Celnor, a UK-based provider of testing and inspection services for the geoenvironmental, safety & compliance, built environment and life sciences industries, acquired Vision Survey, a UK-based provider of building and site compliance and surveying services for the construction and infrastructure industries, for an undisclosed amount
- In April 2024, AB Dynamics, a
 UK-based provider of automotive
 testing solutions, acquired Venshure
 Test Services, a US-based provider
 of vehicle testing, certification
 and measurement services for
 the automotive industry, for a
 consideration of US\$30 million
- In March 2024, White Lab, an Italy-based provider of testing and consultancy services for the food, environmental, materials and healthcare industries, acquired QI Composites, an Italy-based provider of non-destructive testing services for the automotive, nautical and aerospace industries, for an undisclosed amount
- In March 2024, White Lab, an Italy-based provider of testing and consultancy services for the food, environmental, materials and healthcare industries, acquired

- **Vetorix**, an Italy-based provider of non-destructive testing and inspection services for the metal, marine, racing, automotive and aerospace industries, for an undisclosed amount
- In March 2024, Controlauto, a
 Portugal-based provider of vehicle inspection services for the automotive industry, acquired Prevencontrol, a Spain-based provider of security inspection services for a wide range of industries, for an undisclosed amount
- In March 2024, Bureau Veritas, a
 France-based provider of testing, inspection and certification services for a wide range of industries, acquired
 Hi Physix Laboratory India, an Indiabased provider of solar photovoltaic modules and battery testing and calibration services for the electrical, energy and telecommunication industries, for an undisclosed amount
- In March 2024, Bureau Veritas, a
 France-based provider of testing, inspection and certification services for a wide range of industries, acquired
 Onetech Co, a South Korea-based provider of certification services for the manufacturing, export, electrical, household and mobility industries, for an undisclosed amount
- In March 2024, Bravo Invest, an Italy-based private equity firm, acquired Tecno In, an Italy-based provider of construction materials testing and geotechnical services for the infrastructure, environmental and oil & gas industries, for an undisclosed amount

- In March 2024, Pye-Barker Fire & Safety, a US-based provider of fire safety and security systems and services, acquired DaBo Fire Inspection & Service, a US-based provider of fire sprinkler and fire pump testing and inspection services, for an undisclosed amount
- In March 2024, Certania, a
 Germany-based provider of
 testing, inspection, certification
 and compliance services focusing
 on food, environmental control
 and life sciences, acquired SPC
 Werkstofflabor, a Germany-based
 provider of materials testing and
 damage analysis services for the
 machinery, vehicle construction,
 shipbuilding, agricultural technology,
 reactor construction and steel
 construction industries, for an
 undisclosed amount
- In March 2024, Medical Technology
 Associates, a US-based provider of testing, inspection, certification and maintenance services for the medical gas and controlled environment industries, acquired Cal-Tec Labs, a US-based provider of dimensional, electronic and process equipment calibration and certification services for a wide range of industries, for an undisclosed amount
- In March 2024, IK Partners, a UK-based private equity firm, acquired Checkmate Fire, a UK-based provider of fire safety compliance services, for an undisclosed amount



- In March 2024, Intertek Group,
 a UK-based provider of testing,
 inspection and certification services for
 a wide range of industries, acquired
 Base Metallurgical Laboratories, a
 US-based provider of mineral and
 comminution testing services for
 the metallurgical industry, for an
 undisclosed amount
- In February 2024, LaunchPad Home Group, a US-based provider of home inspection and residential services, acquired AJF Inspections, a US-based provider of, among other things, door, window, electrical installation, roof, HVAC and drainage inspections for commercial and residential buildings, for an undisclosed amount
- In February 2024, Sagard, a
 France-based private equity firm, acquired ACCEO, a France-based provider of inspection, certification and engineering services focusing on elevators, asbestos and energy efficiency audits, for an undisclosed amount
- In February 2024, White Lab, an Italy-based provider of testing and consultancy services for the food, environmental, materials and healthcare industries, acquired Testing, an Italy-based provider of materials and component testing services for the automotive industry, for an undisclosed amount
- In February 2024, Bureau Veritas,

 a France-based provider of testing,
 inspection and certification services for
 a wide range of industries, acquired

 ANCE SA de CV, a Mexico-based provider of electrical and household product testing and certification services, for an undisclosed amount
- In February 2024, Inflexion, a UK-based private equity firm, acquired the governance, risk and compliance software and tech-enabled services division of Marlowe, a UK-based provider of safety and regulatory compliance software services, for a consideration of US\$546 million
- In February 2024, Teedup, a
 US-based private equity firm, acquired
 55 Industries, a US-based provider
 of precision machinery and industrial
 inspection and compliance services
 for a wide range of industries, for an
 undisclosed amount

- In February 2024, Co-operators
 Group, a Canada-based insurance company, acquired Carson Dunlop
 Associates, a Canada-based provider of, among other things, mold, asbestos, well and sceptic tank inspection services for residential buildings, for an undisclosed amount
- In February 2024, Phenna Group,
 a UK-based provider of testing,
 inspection, certification and
 compliance services for a wide range
 of industries, acquired Certis, an
 Australia-based provider of building related certification services, for an
 undisclosed amount
- In February 2024, Phenna Group,

 a UK-based provider of testing,
 inspection, certification and
 compliance services for a wide range of industries, acquired

 Modern Building Consultants,

 an Australia-based provider of
 building-related certification services,
 for an undisclosed amount
- In February 2024, ADT Commercial, a US-based provider of fire and security systems for the automotive, food, retail, health, manufacturing and professional services industries, acquired Riverside Integrated
 Systems, a US-based provider of fire alarm and security systems inspection, monitoring, engineering and maintenance services, for an undisclosed amount
- In February 2024, Steel River, a
 US-based group of companies that
 provides industrial services, acquired
 WHECO, a US-based provider of crane
 and heavy equipment inspection and
 repair services for the construction
 industry, for an undisclosed amount
- In February 2024, Swire Renewable
 Energy, a UK-based provider of
 renewable energy inspection, repair
 and maintenance services for wind
 turbine manufacturers, wind farm
 owners and the renewable energy
 supply chain, acquired Altitec Trading,
 a UK-based provider of wind turbine
 inspection and repair services, for an
 undisclosed amount
- In January 2024, Integra Testing
 Services, a US-based provider of building-related HVAC testing services, acquired Pacific Test & Balance, a US-based provider of air, water and sound

- testing services for a wide range of industries, for an undisclosed amount
- In January 2024, XPartners
 Samhaellsbyggnad, a Sweden-based provider of technology consulting services, acquired Vibroakustik Sverige, a Sweden-based provider of noise and vibration testing, inspection and measurement services for a wide range of industries, for an undisclosed amount
- In January 2024, NMi Certin, a
 Netherlands-based provider of testing, verification, calibration and regulated certification services for a wide range of metrological instruments, acquired TrustCB, a Netherlands-based provider of assurance and certification services for the IT, mobile devices and automotive industries, for an undisclosed amount
- In January 2024, Rhein Invest, a
 Netherlands-based private equity
 firm, acquired E+Service+Check,
 a Germany-based provider of
 electro-check services for electrical
 equipment, systems and machinery,
 for an undisclosed amount
- In January 2024, Apollo Global
 Management, a US-based private
 equity firm, acquired a minority
 stake of 22% in Applus+, a
 Spain-based provider of testing,
 inspection, certification, engineering
 and consultancy services for a wide
 range of industries, for a consideration
 of US\$326 million
- In January 2024, Aeonian, a
 Norway-based private equity firm, acquired WellConnection Group, a
 Norway-based provider of drill pipe inspection and maintenance services for the subsea, drilling and oil & gas industries, for an undisclosed amount
- In January 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired Lumadae, a Brazil-based provider of calibration and maintenance services for flow meters, for an undisclosed amount
- In January 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired ACCI, a Brazil-based provider of calibration, measurement and maintenance services for the manufacturing industry, for an undisclosed amount

- In January 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired Q&Q, a South Korea-based provider of instrument calibration and repair services for gas and liquid flow measurement, for an undisclosed amount
- In January 2024, Trescal, a France-based provider of calibration, repair, qualification and validation services for a wide range of industries, acquired A.A. Jansson, a US-based provider of precision equipment inspection and calibration services for a wide range of industries, for an undisclosed amount
- In January 2024, Medical Technology
 Associates, a US-based provider of clean room testing and certification services, acquired MicronPA, a US-based provider of metrology calibration and testing services for a wide range of industries, for an undisclosed amount
- In January 2024, AMTIVO Group,
 a UK-based provider of accredited
 certification, training and technology enabled services focusing on the
 energy, environment, health and
 safety industries, acquired American
 Systems Registrar, a US-based
 provider of business operation
 certification services for a wide range
 of industries, for an undisclosed
 amount
- In January 2024, Celnor, a UK-based provider of testing and inspection services for the geoenvironmental, safety & compliance, built environment and life sciences industries, acquired

- Assurity Consulting, a New Zealandbased provider of workplace health, safety and environmental compliance services, for an undisclosed amount
- In January 2024, Normec, a
 Netherlands-based provider of testing, inspection and certification services for the food, life safety and environmental industries, acquired
 Van Empel Inspecties & Advisering, a Netherlands-based provider of inspection services for electrical installations and combustion plants, for an undisclosed amount
- In January 2024, Xpansiv, a US-based spot exchange platform for environmental commodities, including carbon credits and renewable energy certificates, acquired Evident Ev, a UK-based provider of electricity, gas, carbon, hydrogen and fuel certification services for the renewable energy industry, for an undisclosed amount
- In January 2024, WestBridge Capital, a UK-based private equity firm, acquired Land Survey Solutions, a UK-based provider of engineering survey and monitoring services for commercial and residential construction industries, for an undisclosed amount
- In January 2024, CPS, an Austriabased manufacturer and distributor of plastics, acquired ATEcare
 Service, a Germany-based provider of electronic equipment testing and inspection services for the automotive, consumer and pharmaceutical industries, for an undisclosed amount

3. HEALTHCARE

- In May 2024, Quest Diagnostics, a
 US-based provider of diagnostic
 testing information services, acquired
 PathAl Diagnostics, a US-based
 provider of laboratory testing services
 for the medical device manufacturing
 industry, for an undisclosed amount
- In April 2024, LabCorp, a US-based provider of gene-based and esoteric laboratory services, acquired Invitae, a US-based provider of genetic testing services for the healthcare industry, for a consideration of US\$239 million
- In April 2024, Greenpeak Partners,

 a Germany-based private equity firm,
 closed a continuation fund led by
 HarbourVest Partners for Academia, a
 Germany-based provider of laboratory
 testing services for pathology, human
 genetics, hemostaseology and
 prenatal diagnostics
- In April 2024, Eurofins Scientific,
 a Luxembourg-based provider of
 testing, inspection and certification
 services for the food, environmental
 and pharmaceutical industries,
 acquired Ascend Clinical, a US-based
 provider of laboratory and water
 testing services for the chemistry,
 microbiology and virology industries,
 for an undisclosed amount
- In April 2024, Integra Testing
 Services, a US-based provider of
 building-related HVAC testing services,
 acquired the controlled environment
 certification business of Steris, a
 US-based provider of infection
 prevention and product certification
 services for the pharmaceutical,







- biotechnology, research and laboratory industries, for an undisclosed amount
- In March 2024, LabCorp, a US-based provider of gene-based and esoteric laboratory services, acquired
 Bio-Reference Laboratories, a US-based provider of diagnostic testing services for the healthcare industry, for a consideration of US\$238 million
- In March 2024, ALS, an Australiabased provider of testing services for the environmental, equipment reliability, food & beverage, mining & commodities, personal care and pharmaceutical industries, acquired NUVISAN Pharma, a Germanybased provider of drug development solutions for the pharmaceutical industry, for an undisclosed amount
- In March 2024, Sonic Healthcare, an Australia-based provider of laboratory testing and radiology services, acquired Labormedizinisches
 Zentrum Dr Risch, a Switzerlandbased provider of diagnostic testing services for the healthcare industry, for a consideration of US\$202 million
- In March 2024, Normec, a Netherlands-based provider of

- testing, inspection and certification services for the food, life safety and environmental industries, acquired **Privates Untersuchungsinstitut Heppeler**, a Germany-based provider of microbiological and chemical testing services for the pharmaceutical industry, for an undisclosed amount
- In February 2024, Bruker, a US-based provider of scientific instruments and diagnostic solutions for the biological and industrial industries, acquired Pinpoint Testing, a US-based provider of substance detection testing services for the health and laboratory industries, for an undisclosed amount
- In February 2024, Quest Diagnostics, a US-based provider of diagnostic information services, acquired
 Freenome, a US-based provider of laboratory testing services for cancer detection, for a consideration of US\$254 million
- In February 2024, CPC, a US-based private equity firm, acquired Drug Free Sport, a US-based provider of drug testing services for the sports industry, for an undisclosed amount
- In February 2024, Quest Diagnostics, a US-based provider of diagnostic

- information services, acquired **Lenco Diagnostic Laboratories**, a US-based provider of diagnostic testing services for the healthcare industry, for an undisclosed amount
- In February 2024, Affidea, a
 Netherlands-based provider of radiology diagnostic services for the healthcare industry, acquired Centrum Medyczne Medisport, a Poland-based provider of diagnostic testing services for the healthcare industry, for an undisclosed amount
- In January 2024, Novo Holdings,
 a Denmark-based private equity firm,
 acquired Cleveland Diagnostics,
 a US-based provider of cancer testing
 services, for an undisclosed amount



Case studies

White Lab has acquired Testing

White Lab, an Italy-based vertical testing platform managed by White Bridge Investments, has acquired Testing, an Italy-based provider of testing services for materials and components for the automotive industry.

White Lab is a provider of testing and consultancy services for the food, environmental, materials and healthcare industries. The vertical testing platform has 12 laboratories with more than 400 employees, reaching over US\$50 million in aggregate turnover.

Testing has over 15 years of experience in mechanical, thermal and chemical/physical testing services for the validation of components and materials mainly intended for the highend automotive market. Its customers include the main car manufacturers of the Italian Motor Valley, as well as important international players.

Testing will become White Labs' division for composite materials testing services for the high-end automotive, aerospace, nautical and motorsport industries.

Oaklins' team in Italy acted as buy-side advisor to White Lab in this transaction.



CARSO Group has acquired a majority stake in AQCF Group

CARSO Group, a France-based provider of testing services for the food, environmental, energy, forensics, building safety and healthcare industries, has acquired a majority stake in AQCF Group, a France-based provider of laboratory analysis, consulting and training services for the agri-food industry.

Founded in 1992, CARSO Group is one of the leading providers of analytical services in the French market, and also has activities in neighboring countries. Its wide range of analyses includes water and environmental testing, occupational hygiene and building health, food, genetics and pharmaceuticals.

In 2021, ARCHIMED became CARSO Group's majority shareholder, in partnership with CAPZA, Siparex,

the management team and the founders. Since becoming the majority shareholder, ARCHIMED has supported the company's organic and external growth across Europe, through mergers and partnerships in the most attractive market segments. The common objective is to strengthen CARSO Group's position as an independent, entrepreneurial and international platform in the world of analytical services.

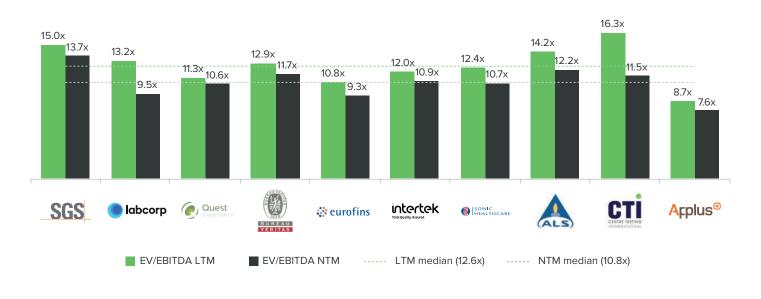
Founded in 2007 and COFRACaccredited, AQCF Group provides a wide range of analyses for food and water quality control, consultancy services in food hygiene and safety, and laboratory layout and restructuring, and customized training.

Oaklins' team in France acted as buy-side advisor to CARSO Group and its shareholders on the acquisition of AQCF Group.



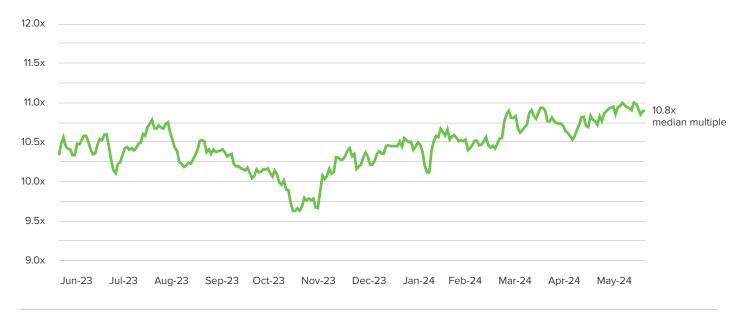
Market multiples and valuation trends

CURRENT TRADING MULTIPLES (EV/EBITDA) OF LISTED TICC COMPANIES



Source: S&P Capital IQ, as per 31 May 2024

HISTORICAL VALUATIONS BETWEEN JUNE 2023 AND MAY 2024 (EV/EBITDA NTM)



Source: S&P Capital IQ, as per 31 May 2024

Our track record

A selection of Oaklins' experience in the TICC industry.

































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OAKLINS OFFERS A COMPREHENSIVE RANGE OF SERVICES

- M&A advisory (buy- and sell-side)
- Growth equity and equity capital markets advisory
- Debt and valuation advisory
- Corporate finance services

Testing, inspection, certification & compliance (TICC) is one of our focus areas. Combining comprehensive sector knowledge with global execution has led Oaklins to become one of the most experienced M&A advisors in the TICC sector, with a large network of relevant market players worldwide. This results in the best possible merger, acquisition and divestment opportunities for TICC companies.

If mergers, acquisitions, or divestitures of businesses or business units are part of your strategy, we would welcome the opportunity to exchange ideas with you.



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Arjen leads Oaklins' testing, inspection, certification & compliance (TICC) team and is a senior advisor at Oaklins Netherlands. He has advised multiple clients in the TICC sector, including the sales of the continental European activities of SGI Compliance to Certania; Kalsbeek and Advipro to Normec; Xendo Drug Development to QPS; Omegan, Insite Security and the asbestos division of Sansidor to Eurofins; KOAC-NPC and Shield Group to Kiwa; and CAG Groep to Gate Invest and subsequently to Socotec. He has also established high-level contacts with market consolidators such as Bureau Veritas, SGS, Eurofins, Normec, Certania, Phenna, Applus and Kiwa.

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